

## PLYMOUTH CITY COUNCIL

<b>Subject:</b>	<b>Wellbeing Hubs Strategic Commissioning Framework</b>
<b>Committee:</b>	<b>Cabinet</b>
<b>Date:</b>	16 <sup>th</sup> January 2018
<b>Cabinet Member:</b>	<b>Lynda Bowyer</b>
<b>CMT Member:</b>	<b>Ruth Harrell (Director for Public Health)</b>
<b>Author:</b>	<b>Rachel Silcock (Strategic Commissioning Manager)</b>
<b>Contact details</b>	Tel: 01752 307176 email: rachel.silcock@plymouth.gov.uk
<b>Ref:</b>	
<b>Key Decision:</b>	<b>Yes</b>
<b>Part:</b>	I

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### **Purpose of the report:**

The purpose of this commissioning framework is to set out the vision and implementation plan for Wellbeing Hubs informed by current need, supply, gaps, and opportunities across our communities.

Wellbeing Hubs are a priority for the Integrated Wellbeing Strategy, the Integrated One System, One Aim partnership and the Sustainability and Transformation Partnership (STP).

The four overarching aims of the Integrated Commissioning Strategies are;

- To improve health and wellbeing outcomes for the local population
- To reduce inequalities in health and wellbeing of the local population
- To improve people's experience of care
- To improve the sustainability of our health and wellbeing system

Wellbeing Hubs will establish a collaborative, integrated and strategic system response that ultimately delivers against these key outcomes for Plymouth City Council and the Western Clinical Commissioning Group for whole population health and wellbeing.

The local model will support regional and national direction in creating a transformational place based model of care that reduces pressure on the health and wellbeing system across acute, secondary and primary care settings. This will involve remodelling of services, the workforce, and our estates in a way that prevents the need for care and support, and enables smooth and efficient transition to primary and community settings. The model will deliver sustainability, create consistency, improve outcomes, respond to local need, and join up services across sectors.

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### **The Corporate Plan 2016 - 19:**

The Wellbeing Hubs support the Council's Value as a Partner, because they will be developed as a partnership between the Council, Commissioned Services, the wider Voluntary Sector and other organisations such as Livewell Southwest and Plymouth Hospitals NHS Trust.

The Hubs also support our vision of Caring Plymouth, working with residents towards happy, healthy And connected communities where people lead safe and fulfilled lives. The focus of activity in the hubs will be on early intervention and prevention of both physical and mental health and wellbeing.

There will be a range of services to keep adults and whole families safe and through the targeted provision of health improvement and information and advice, there will be a reduction in health inequalities.

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**Implications for Medium Term Financial Plan and Resource Implications:  
Including finance, human, IT and land:**

Hubs will be delivered through a mixture of remodelling of existing service provision and partnership working with the VCSE, Community Connections, Livewell Southwest (LSW) and primary care to shape and work with other resources and assets.

There will be some initial investment to create the Hubs in terms of project management, branding and workforce development. Some of the Hubs are part of the OPE programme and funding for any building works will come from that work stream. Once the Hubs are established they will be cost neutral or potentially make some savings in terms of commissioned services. The important point about efficiencies is that as the Hubs develop they should take pressure from health and social care services. Hubs are essentially about prevention and early intervention and the evidence shows that ultimately if we spend money downstream in this way, savings will be made in more costly upstream or specialist services. The initial one-off funding will be sourced primarily from the iBCF (Improved Better Care Fund) and has been approved and allocated.

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**Other Implications: e.g. Child Poverty, Community Safety, Health and Safety and Risk Management:**

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**Equality and Diversity**

Has an Equality Impact Assessment been undertaken? Yes

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**Recommendations and Reasons for recommended action:**

- 1) That Cabinet support the vision of health and wellbeing hubs as:  
*A network of integrated resources working together to enable and support people in the local community to live independently and make life choices that will improve their health and wellbeing*
- 2) That the strategic commissioning framework is approved by Cabinet
- 3) That the implementation of the Health and Wellbeing Hubs should proceed in line with the strategic commissioning framework.

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**Alternative options considered and rejected:**

An alternative would be to leave commissioned services as they are but this would have resulted in the continuation of a fragmented offer which focusses on specific health conditions at the expense of others, without equitable access for all. The public and stakeholder consultation exercises carried out as part of the development of the Hubs has demonstrated that services are currently fragmented and do not provide an holistic offer. They are based on a deficit model of health and not on the use of individual and community assets. The hubs will be an offer to all regardless of their physical or mental health issue and will ensure that the best use is made of community assets and will provide a range of

opportunities and services close to where people live

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**Published work / information:**

N/A

**Background papers:**

Title	Part I	Part II	Exemption Paragraph Number						
			1	2	3	4	5	6	7
Equality Impact Assessment	X								

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**Sign off**

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Originating SMT Member: Ruth Harrell, Director of Public Health													
Has the Cabinet Member(s) agreed the contents of the report? Yes													